

## TRAINING + SERVICES

Promoting a Culture of Safety & Improved Return-to-Work Outcomes



>>> preventionlink.ca









This project is administered by Prevention Link, governed by the Ontario Federation of Labour's Executive Committee and supported by the Workplace Safety and Insurance Board.



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#### Who we are

Prevention Link is an innovative disability prevention program that focuses on the link between the primary and secondary prevention of occupational injury, illness and disease in workplaces throughout Ontario.

The program, supported by the Workplace Safety and Insurance Board and governed by the Ontario Federation of Labour's Executive Committee, offers training, mentoring, outreach and advisory services for unionized and non-unionized workers, workplace representatives and employers wishing to engage in cost-effective, collaborative and results based outcomes.

Our holistic and comprehensive disability prevention program supports the vision, goals and priorities outlined in the Chief Prevention Officer's strategic framework for building healthy and safe Ontario workplaces.

#### What we do

Building on more than 30 years of success operating as the Occupational Disability Response Team, the expanded and revitalized Prevention Link Program has evolved into one of Ontario's only comprehensive prevention programs.

Prevention Link has been improved to better represent its renewed 'secondary prevention' focus. We are building on the experience and success of workplace representatives to enhance primary and secondary prevention of workplace injury and illness. Initial prevention of injury and illness as well as preventing re-injury after return to work benefits both workers and employers across Ontario.

#### **Our Mission**

We aim to improve the well-being of Ontario's most vulnerable workers, including injured workers, young workers and those that are new to working in our province. As a leading provider of workplace disability prevention training and advisory services, we apply evidence-based secondary prevention research to inform the primary prevention of occupational disability.

#### **Our Vision**

We envision a province where occupational illnesses and injuries are eliminated to enable healthy, safe and accommodating workplaces for all workers in every workplace.

#### **Our Structure**

Prevention Link takes a holistic approach to disability prevention by utilizing best practices and applying principles of occupational disability prevention from a secondary prevention perspective.



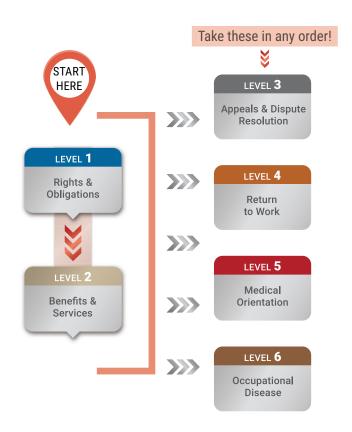












#### Who should attend:

WSIB Representatives RTW Specialists Health & Safety Workplace Leadership Union Stewards



# LEVEL 1: Rights and Obligations (Two days)

The first of six core certification courses offered within Prevention Link's disability prevention curriculum. This introductory course begins by exploring the history of Ontario's compensation system and the development of legislation and the general principles within the system.

Participants learn the basics of a disability prevention framework including types of workplace injuries and illnesses and the legal tests applied by the Workplace Safety and Insurance Board (WSIB) when considering entitlement. The method to report an injury, the steps to initiate a claim and reporting strategies including time limits and potential penalties are reviewed.

Worker and employer obligations are covered as well as roles and responsibilities regarding return to work (RTW). The WSIB RTW policies are discussed with a focus on the Duty to Accommodate. The role and responsibilities of workplace parties in the return-to-work process with the primary goal of returning workers to their pre-injury job with the injury employer are examined. Disability prevention, best practices and shared responsibilities are discussed and ways in which unions should participate in return to work are explored. Leading research shows that a collaborative and cooperative approach to return to work following the hierarchy of jobs leads to better outcomes for both workers and employers. Protections under other legislation are also discussed should a RTW plan not provide sufficient protection to a worker.



# Benefits and Services (Two days)

Prerequisite: Level 1



Participants will be familiar with the significance of legislation (WSIA), regulations, and policies including the history of legislative change and Bills that have amended the WSIA. Participants will explore these changes to the legislation and their effects on benefits. Benefits and services available under three distinct eras of legislation are discussed.

Non-Economic Loss (NEL) calculations and Loss of Earnings (LOE) calculations including maximum and minimum levels and exclusion periods and offsets are examined. Participants will explore detailed examples of benefit calculations and parameters affecting the final numbers.

The structure of the Workplace Safety and Insurance Board (WSIB) and the internal and external appeal systems are described. The adjudication process is detailed and participants follow the flow of a claim through the process including problem resolution and the appeal process at all levels.

The structure of a Board file is presented and through an extensive sample file examination, participants explore how to effectively review a file and make a case plan to move a claim forward and different types of evidence to use. They will learn skills to communicate effectively, both verbally and in writing, with the many professionals involved including workers, employers, witnesses and health care professionals.

Participants learn which employers are covered, optional insurance and how the system is funded including how incentive programs and experience rating functions and when claim costs can be transferred.





### LEVEL 3: Appeals and Dispute Resolution

(One week)

Prerequisite: Level 1 & 2

In this hands-on course, participants will learn the structure, practices and procedures of the appeals branch of the Workplace Safety and Insurance Board (WSIB) and of the Workplace Safety and Insurance Appeals Tribunal (WSIAT). Participants will review how to begin the appeals process, the professional responsibilities of the parties and the legal principles involved. The various methods of resolution will be reviewed and the procedure for in-person hearings will be examined in detail.

Participants will develop oral and written advocacy skills as they prepare for a hearing by reviewing a claim file, gathering additional evidence, researching law, policy and precedent and preparing witnesses.

Hearing presentations are discussed and participants are provided with the order of proceedings for an in-person oral hearing and additional information and resources regarding advocacy. Opening and closing statements, objections, questioning, cross-questioning, redirecting and use of legal precedents is explored.

In addition to the information presented, participants will have hands-on experience with a claim file and gain experience in representing both worker and employer interests at the WSIB appeal level and at the WSIAT level by preparing and presenting an appeal before an Appeals Resolution Officer and a Vice Chair or Panel respectively.



## LEVEL 4: Return to Work

(One week)

Prerequisite: Level 1 & 2



This course is designed for those who will, or currently, assist injured workers individually or collectively through a therapeutic return to work (RTW) and provides workplace parties with the tools necessary to develop strategies that ensure successful outcomes. Through the exploration of leading research, law and evidence-based best practices, participants learn the principles of good return to work practices and the Duty to Accommodate. Legal lessons from precedent setting cases are reviewed and participants put these legal concepts into practical use preparing and participating in return-to-work meetings and scenarios.

Barriers to successful return to work are addressed with a focus on attitudinal barriers and their elimination using the social model of disability and therapeutic return-to-work principles. Older methods of disability management and the newer, progressive disability prevention model are compared and participants will be aware of the paradigm shift from management to prevention. There will be a discussion of the roles of the parties involved (employer, injured worker, representative, H&S representatives) including their rights and responsibilities in the process.

Return to work and the WSIB is presented with respect to the *Act* and Board policies. The hierarchy of RTW job opportunities, definitions used, roles of parties, dispute resolution and penalties are covered. The *Ontario Human Rights Code* (OHRC) and RTW are discussed.



### LEVEL 5: Medical Orientation

(One week)

Prerequisite: Level 1 & 2

This advanced course is designed to assist participants in understanding medical terminology, anatomy, diagnostic testing and surgical procedures in order to interpret information contained in medical reports and in Workplace Safety and Insurance Board (WSIB) files. Participants will be exposed to medical terminology and human anatomy with attention to the different skeletal and organ systems. Special focus will be placed on common occupational injuries and disorders such as chronic pain and fibromyalgia. Mental stress related injuries are examined and the WSIB policies relating to traumatic stress, chronic stress, psychotraumatic disability and behavioural disorders are discussed.

The legislative authority for health care and the relevant WSIB policies are presented. Evidence-based medicine, medical specialists and Ontario standards are discussed in conjunction with specific treatment modalities. Medical records, independent medical examinations and the use of OHCOW services are explored. Advantages and disadvantages of diagnostic tests used in determining workplace injuries are examined and common surgical procedures are explored. Learn how disability and permanent impairment are determined, how they are assessed and the different types of awards available for a permanent impairment. Participants will follow detailed calculations for these awards to understand how the degree of impairment translates into a monetary value and recognize when and how redeterminations occur.



## LEVEL 6: Occupational Disease

(One week)

Prerequisite: Level 1 & 2



Graduates of this course will gain unique skills enabling them to recognize and advocate for workers with occupational disease and their survivors.

This advanced course begins by exploring the impact of occupational disease on society and workplaces, the lessons that have been learned and current developments in occupational disease claims. Participants will learn both the legal test and medical standards for causation, how legal principles apply in an appeal and the significance of apportionment. The field of epidemiology is examined including different types of studies, how data is analyzed and what to look for when assessing a study. The role of scientific evidence, exposure studies, expert opinions and witness testimony are explored including how information is gathered and what weight is put on them. The adjudication process is explained with emphasis on gathering, deciphering and presenting evidence to decision makers in the most favorable light.

To further understand this complex subject, a number of occupational diseases are studied with respect to their risk factors, diagnostic testing and how to recognize causal links using the WSIA, policies and WSIAT decisions.



# Workers' Compensation 101 (One day)

This course introduces participants to the compensation system in Ontario, the history of compensation legislation, its principles and third party rights of action. Key definitions within the system are described including: worker, employer, accident, disablement, recurrence, secondary injuries, aggravation, occupational disease, stress and chronic pain.

Participants learn about injury reporting and how claims are filed, as well as the responsibilities of the workplace parties and medical professionals. Benefits and services for injured workers are presented. Information on the Workplace Safety and Insurance Board, including time limits for dealing with issues, are discussed and the process flow for claims and appeals are presented so that participants are familiar with the claim process.



Return to Work 101 (One day)



The objective of this course is to provide participants with the tools to develop strategies to assist workers with disabilities, individually and collectively; and return them to long-term healthy and productive employment. The course also reviews noteworthy case law and Human Rights legislation.



# Principles of Accommodation Law (One day)

The workshop focuses on the most frequently cited ground of discrimination that is disability. It looks at how disability and the duty to accommodate plays out with emphasis on employment. The workshop will help participants recognize rights, obligations and principles of accommodation (respect for dignity, individualization, integration and full participation).

Hearings in Writing
(One day)



The goal of this course is to teach participants how to write a submission, what needs to be included and provide a template for advocates to follow when using a written submission. Participants discuss hearing options for appeals and the specific criteria considered when determining whether or not a written submission is appropriate. Important points of a written submission are reviewed as they relate to the WSIAT Practice Direction for written submissions. Myths associated with oral hearings and how they can be used to improve writing skills begin an exploration of the differences between the two types of appeals. The traditional structure of the submission is explored with specific details for each section discussed. In addition to submissions, this course also addresses writing to doctors and the effect the letter has both on the medical professional's reply and on the decision maker on the file

# Psychological Health & Safety & Return to Work (Five days)

Mental illness is a leading cause of disability in Canada and workplaces that have a strong commitment to psychological health and safety, demonstrated by the behaviours of the workplace, have more success in Return to Work (RTW).

This training provides participants with the resources and tools to develop strategies to assist workers with disabilities, individually and collectively, and support return to healthy and productive employment.

With a focus on the protected ground of disability and the social area of employment, participants will:

- Discuss the importance of supportive return to work for vulnerable workers.
- Examine psychological health and safety at work, including psychosocial risk factors and hazards.
- Review legal responsibilities in the area of Duty to Accommodate and return to work.
- Review each of the workplace parties' role in supporting and contributing to a successful return to work.
- Consider common return to work barriers and potential solutions.
- Understand the guiding principles and elements of return to work policies and programs.



### Mental Health 101 (Half day)



This course is for participants who want a better understanding of mental health and illness in the workplace. Mental health is considered the number one cause of workplace disability in Canada. Yet, stigma around the topic is a key reason why many Ontarians don't talk about mental illness in their workplaces. This half-day workshop is your chance to become more informed and talk more openly about mental health in the workplace. Join us in promoting a greater understanding of occupational mental health and illness.



### Electronic Evidence (Half day)

In today's world, evidence comes in many forms. Many of us are familiar with the traditional types of evidence we see when representing WSIB cases. The WSIB files, medical reports, documents and live witnesses' testimonies have all been a feature of the appeals system for many years. A new type of evidence has emerged in recent years that has become increasingly important. This evidence is generated or transmitted electronically. As computers have drastically changed the way we store and transmit information, it is not surprising that they are used to generate, transmit and store evidence. This new digital evidence has some unique challenges which will be explored in this workshop. Through a series of exercises, participants will learn how to argue the admissability of electronic evidence as well as how much weight a decision-maker should assign to that type of evidence.

Occupational Hearing Loss (Half day)



Participants will gain an understanding of occupational hearing loss through knowledge of: the anatomy of the ear, how sound is transmitted, how hearing is tested and how the WSIB adjudicates hearing loss claims. Different scenarios for hearing loss are presented including asymmetrical hearing loss, presbycusis, Ménière's disease and Otosclerosis. The adjudication process and apportionment for compensable and noncompensable hearing loss is also covered.

# LIGHTHOUSE INITIATIVE >>> PREVENTION LINK

This pillar of Prevention Link is intended to serve two categories of vulnerable workers: (a) those returning to work after an injury; and (b) those who may not have been injured, but have limited knowledge of occupational health and safety, compensation and employment standard laws and available resources. The Lighthouse Initiative will work directly with injured workers, migrant and young workers including new-hires and workers employed in the construction, manufacturing, transportation, health care, agriculture and public service sectors.

Prevention Link's Lighthouse Initiative is an outreach and awareness program designed to inform workers and workplace parties about their rights and obligations in Ontario.



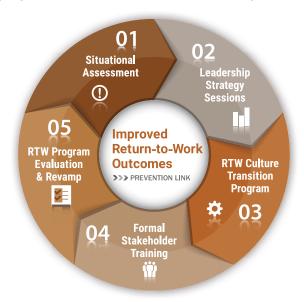
# RETURN TO WORK >>> PREVENTION LINK

Utilizing disability prevention principles, the Return to Work (RTW) consulting branch of Prevention Link facilitates a strategic fit with workplace return-towork best practices and all applicable rights, health and safety, accessibility and workers' compensation legislation.

The RTW branch promotes a culture of safety and improved return-to-work outcomes for the entire workforce. Our services assist you and your organization in the development of an effective RTW Culture Transition Program that features evidence-based return-to-work principles and strategies designed to produce return-to-work outcomes that are effective, sustainable and provide therapeutic value to employees with disabilities.

## Does your workplace have written Return-to-Work (RTW) language?

Prevention Link can work with workplace parties to develop a program that includes return-to-work best practices.











FOR MORE INFORMATION ON PREVENTION LINK TRAINING AND SERVICES, PLEASE CONTACT:

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The views expressed in this publication are the views of the Ontario Federation of Labour (OFL) and Prevention Link and do not necessarily reflect those of the Workplace Safety and Insurance Board.

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